



Everyone is entitled to a good life.

Interim Report

Q1 2024

April 25, 2024

Diversification creates long-term profitable growth





Adjusted operating profit of SEK 100m in line with previous year



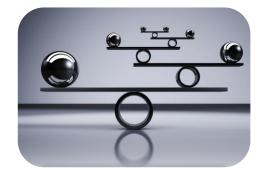
Strong improvement in Finland



Reduced overhead costs and lower net customer losses in personal assistance in Sweden



Good performance in elderly care in Sweden



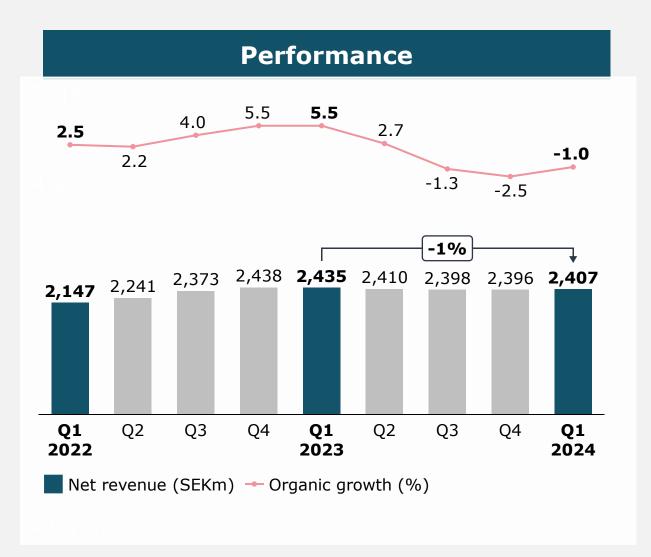
Agreement to acquire Team Olivia Norge AS

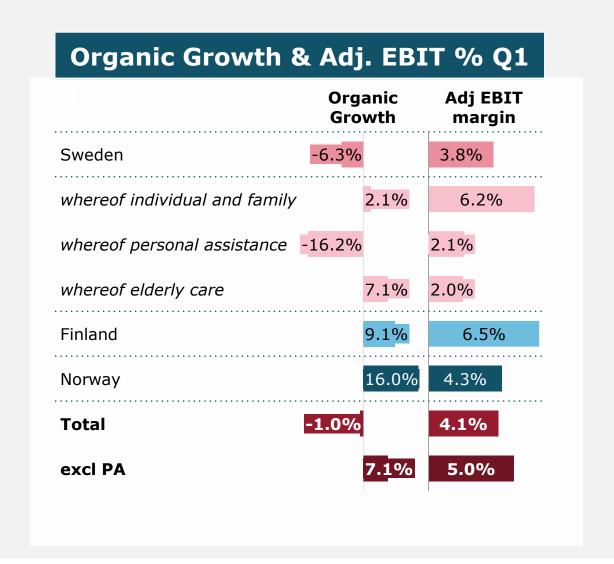


Reorganisation in Sweden to improve efficiency

Growth development and Adj EBIT contribution Q1



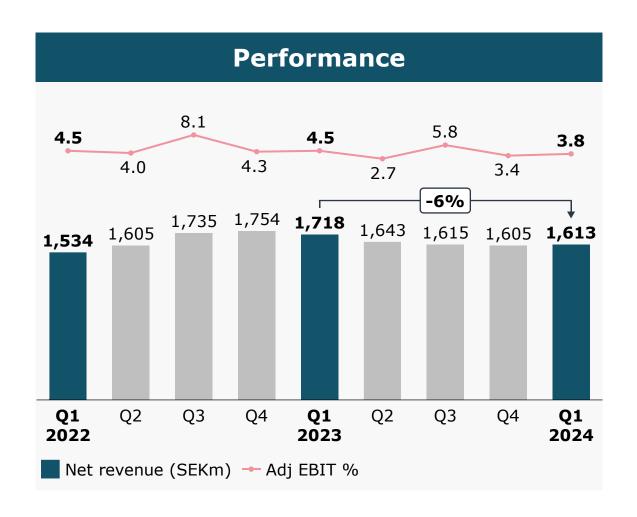




Sweden



Improvement programmes increasingly shows effect



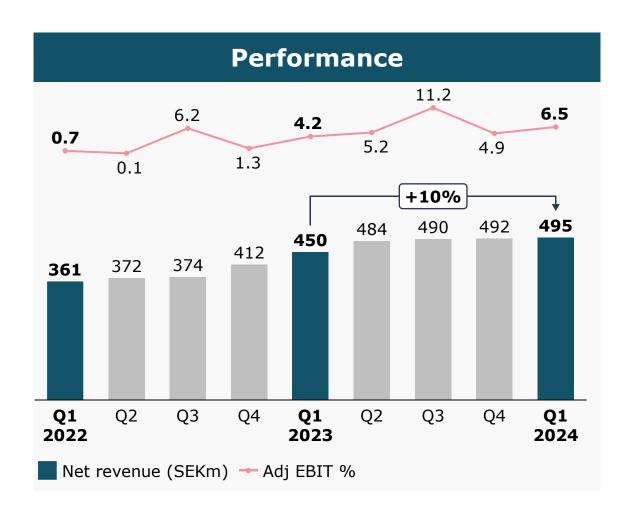
Key Takeaways

- Improved performance in elderly care
- Reduced pace of customer loss in personal assistance
- Price increases
- Higher staff costs relative to occupancy in child and youth

Finland



Specialisation strategy paying off



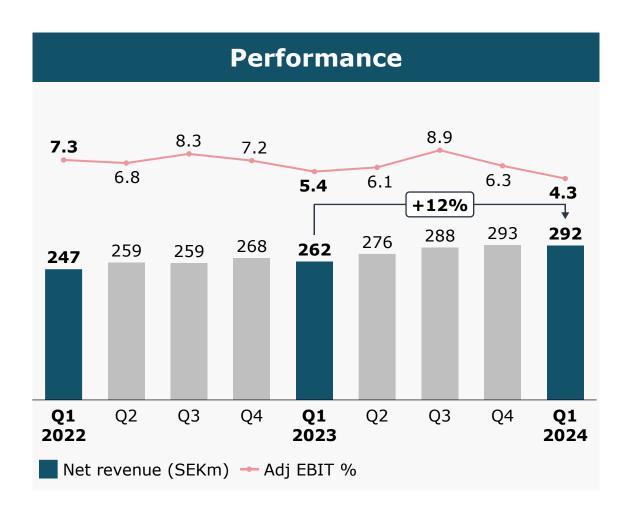
Key Takeaways

- Strong demand and high organic growth of 9%
- Improved profitability
 - Price increases
 - Higher occupancy levels in child and youth and housing services for adult segments
 - Higher proportion of customers with complex needs in child and youth
- Continued shift towards more specialised care within child and youth segment

Norway



Strong organic growth

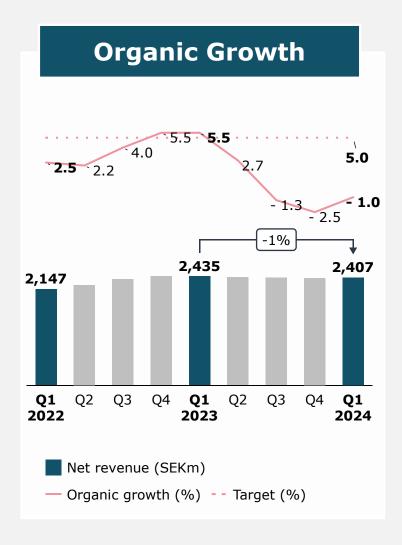


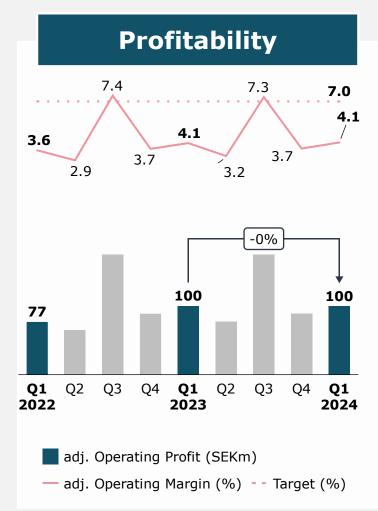
Key Takeaways

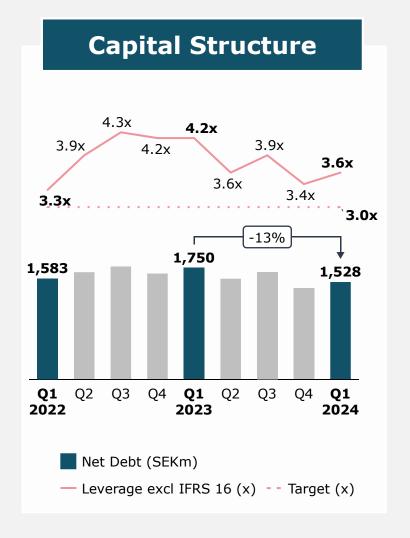
- Continued good demand for our services with record high organic growth reaching 16 %
 - Price increases fully compensation inflation effects
 - Higher share of clients with complex demands
 - Increase in clients within personal assistance
- Increased staff costs
- Preparation for integration of Team Olivia Norge

Financial targets and development





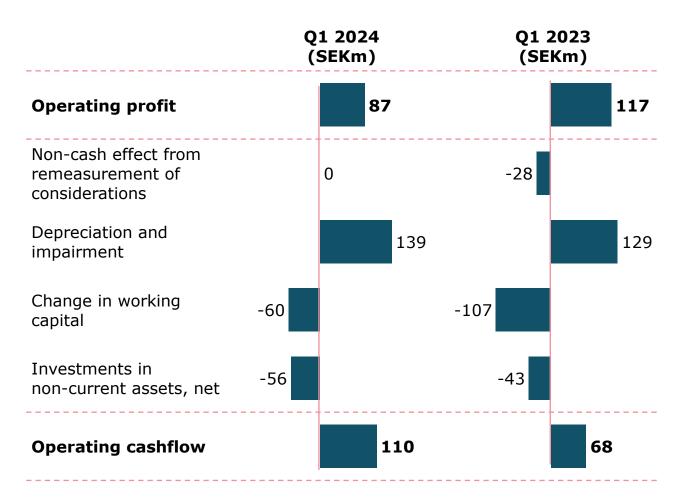




Operating Cash Flow



Strong cash flow due to improved change in working capital





Items affecting comparability and seasonality effects





For the first quarter 2024

Items affecting Comparability of EBIT

-3m - Sweden: Costs linked to IVO's revocation of permit

-10m - Other: Transaction costs

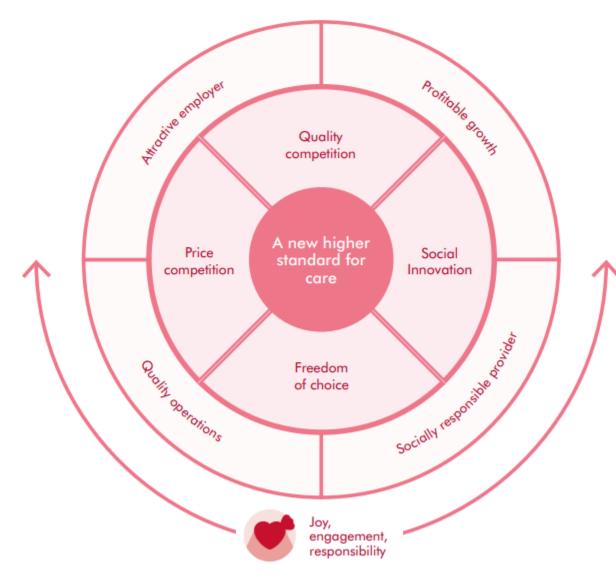
EBIT Seasonality effects

+14m leap day effect

-24m Easter effect

Quality and Social impact





Driving the future of welfare

	Q1 2024	Q1 2023
Satisfied customers and clients	81	79
Satisfied employees	78	77
A safe service delivered	99.9	99.8
High quality educations	90	88

Proportion of completed placements that led to a lower level of care Sweden

49% (44%)

Proportion of clients at all residential care homes who achieve the targets established in their implementation plans either in full or in part

Sweden

61% (63%)

Invest in the future of care in the Nordics



Increased demand for specialisation – where Humana is at the forefront Higher margins are possible where Humana meets societal needs that are not met by the public sector

Skills and

offerings where societal needs Growing nonare the largest cyclical market

Q1 Highlight

Increased proportion of customers with complex needs across the Group

A diversified portfolio creates a new level of stability at Group level

Clear strategy for growth

Q1 Highlight

Agreement entered to acquire Team Olivia Norge AS

conditions for strong cash

Attractive

Sustainable value creation

Competitive advantages are achieved through a unique contribution to the progress of the care sector

Q1 Highlight

Improved social outcome measurements. Making real impact on society

cash flow

Low tied-up capital provides

flow

Q1 Highlight Net debt reduced 13 %

year over year

Q1 Highlight

Need for highly complex services increasing, particularily in Finland

Summary





Focus going forward

Humana Group

Rebuild of personal assistance in Sweden

Occupancy and profitability in young in Sweden

Implementation of Swedish organisation

Executing on specialisation strategy

Continue to develop social outcome measurements and work towards social impact contract

Integration of Team Olivia Norge AS

Thanks!



